

# Design Research

- what is a PhD thesis -

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2018

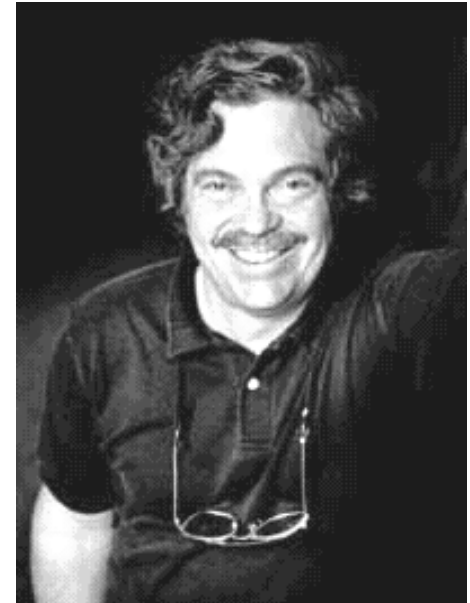
# Thinker versus Tinker



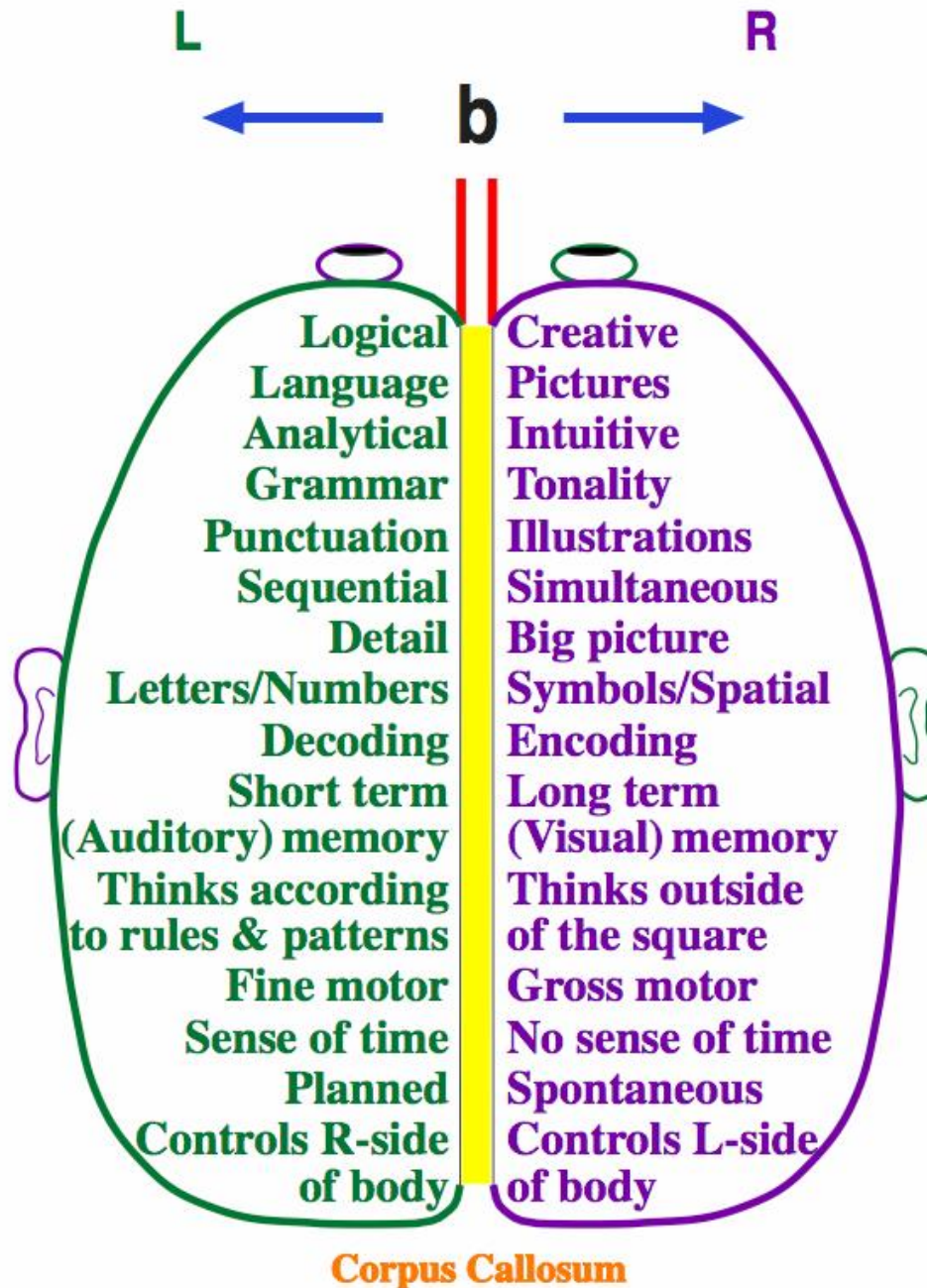
Ludwig BOLTZMANN(1884-1906)

“There is nothing so practical as a good theory.”

"Don't worry about what anybody else is going to do... The best way to predict the future is to invent it. Really smart people with reasonable funding can do just about anything that doesn't violate too many of Newton's Laws!"  
(1971)



Alan C. KAY(1940-)

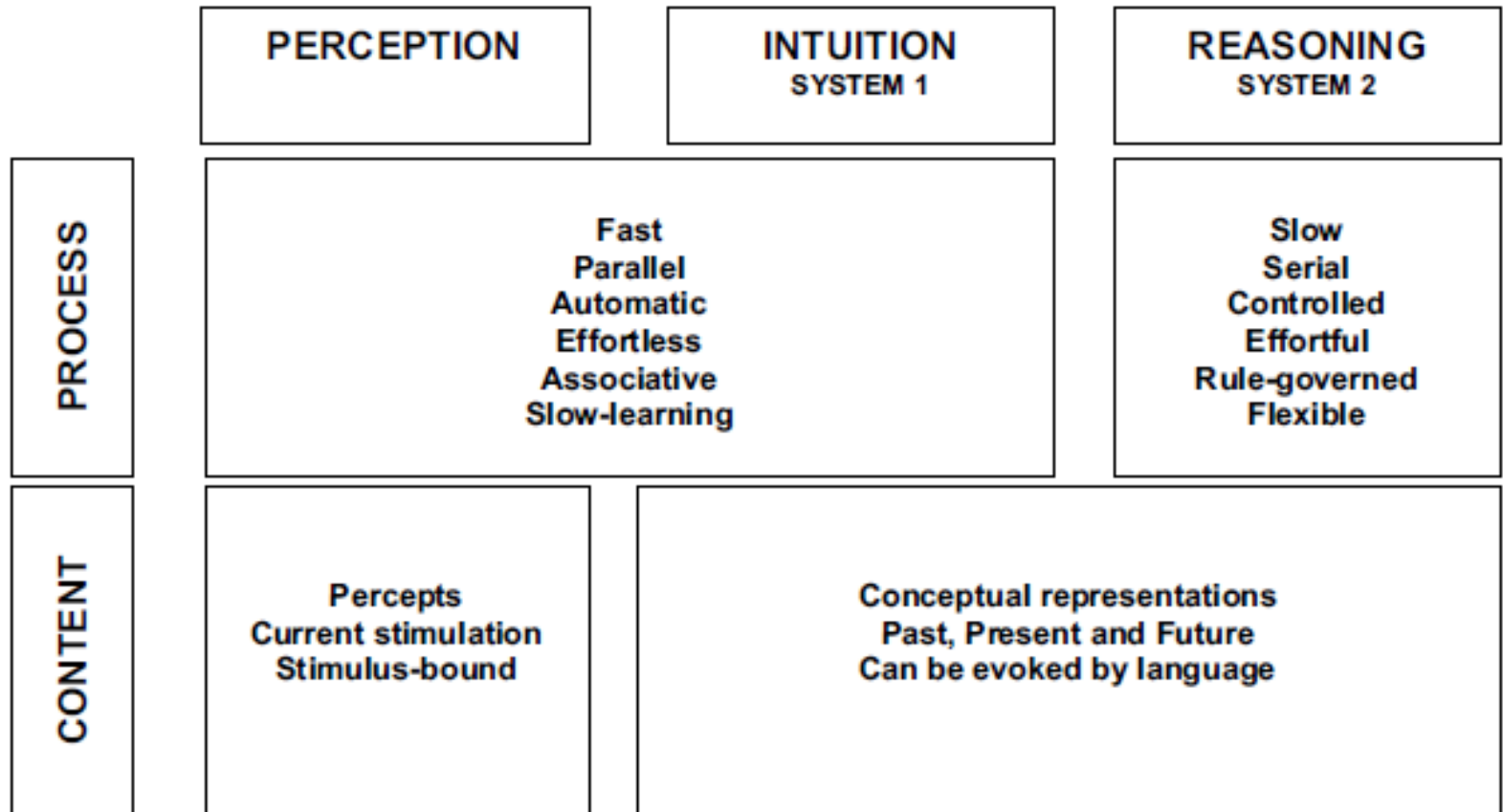


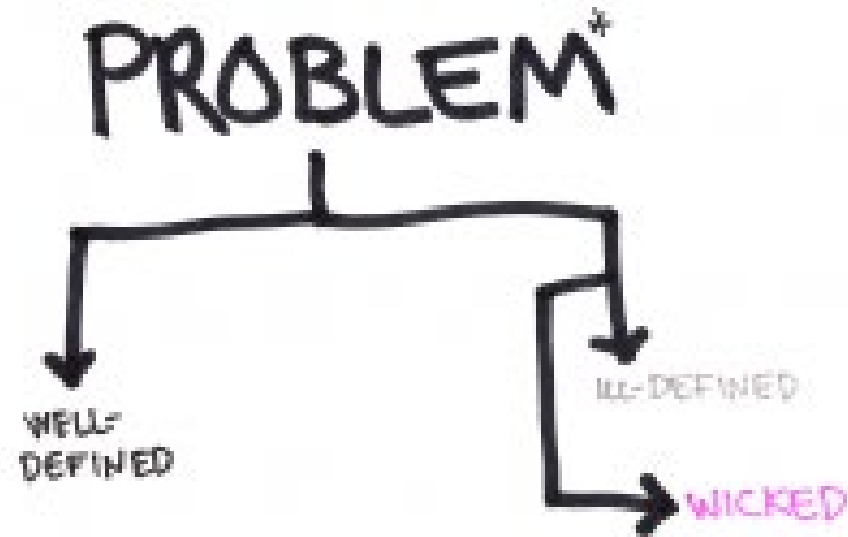
Picture source  
<http://amandaonwriting.tumblr.com/post/27771405479>



**Daniel KAHNEMAN**

**Map of Bounded Rationality: A Perspective on Intuitive Judgement and Choice .  
Nobel Prize Lecture, 8 December 2002**



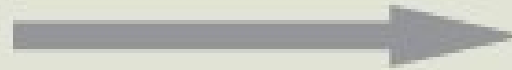


\* THORNDIKE, 1931: PROBLEM = WHERE THE ACTIONS NECESSARY TO ATTAIN GOAL(S) ARE NOT OBVIOUS.

Thorndike, E. L. (1931). On the learning of rules in the study of a foreign language. *The German Quarterly*, 4(3), 89-95.

# Goal of Problem Solving

Optimization



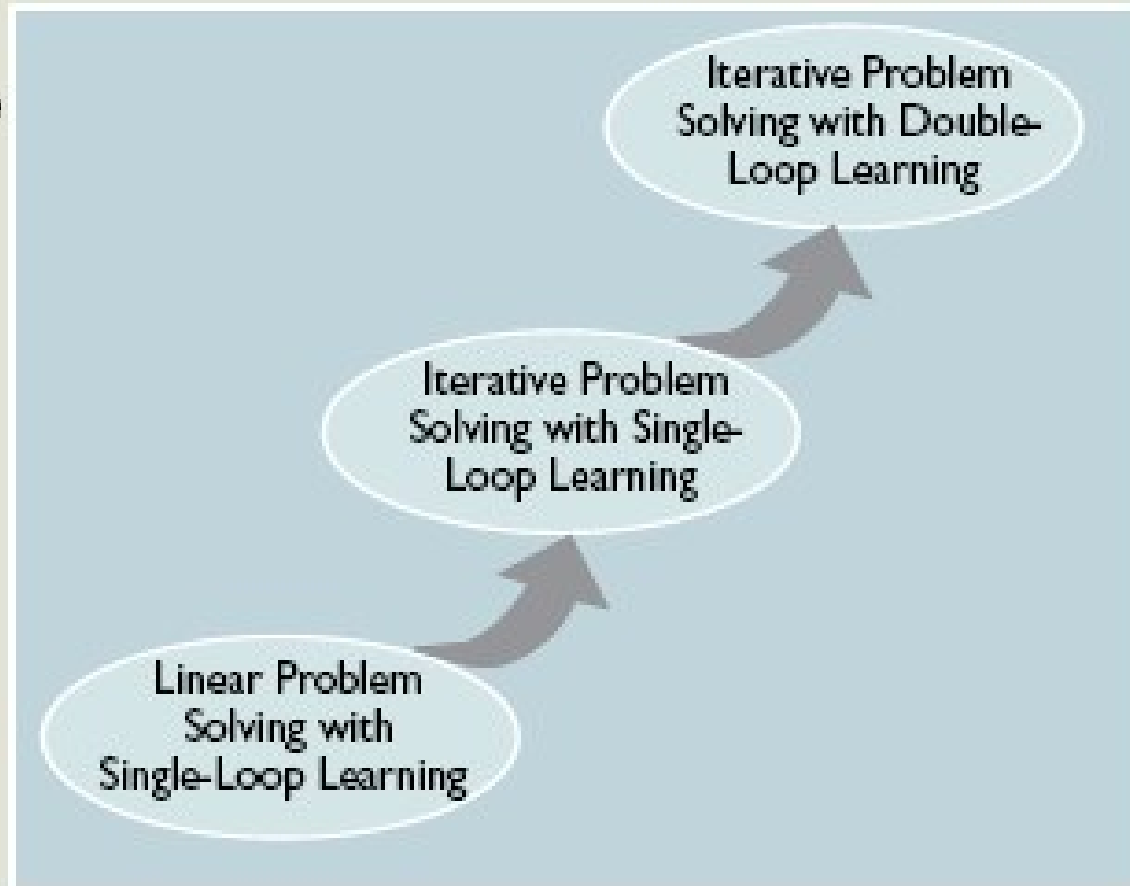
Responsiveness

Unpredictable

View of Environment



Stable



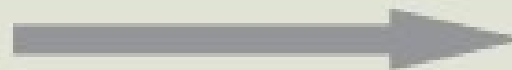
Generative

Nature of Learning



Adaptive

Deterministic



Wicked

# View of Problem Nature

# Categories of Problem-Solution

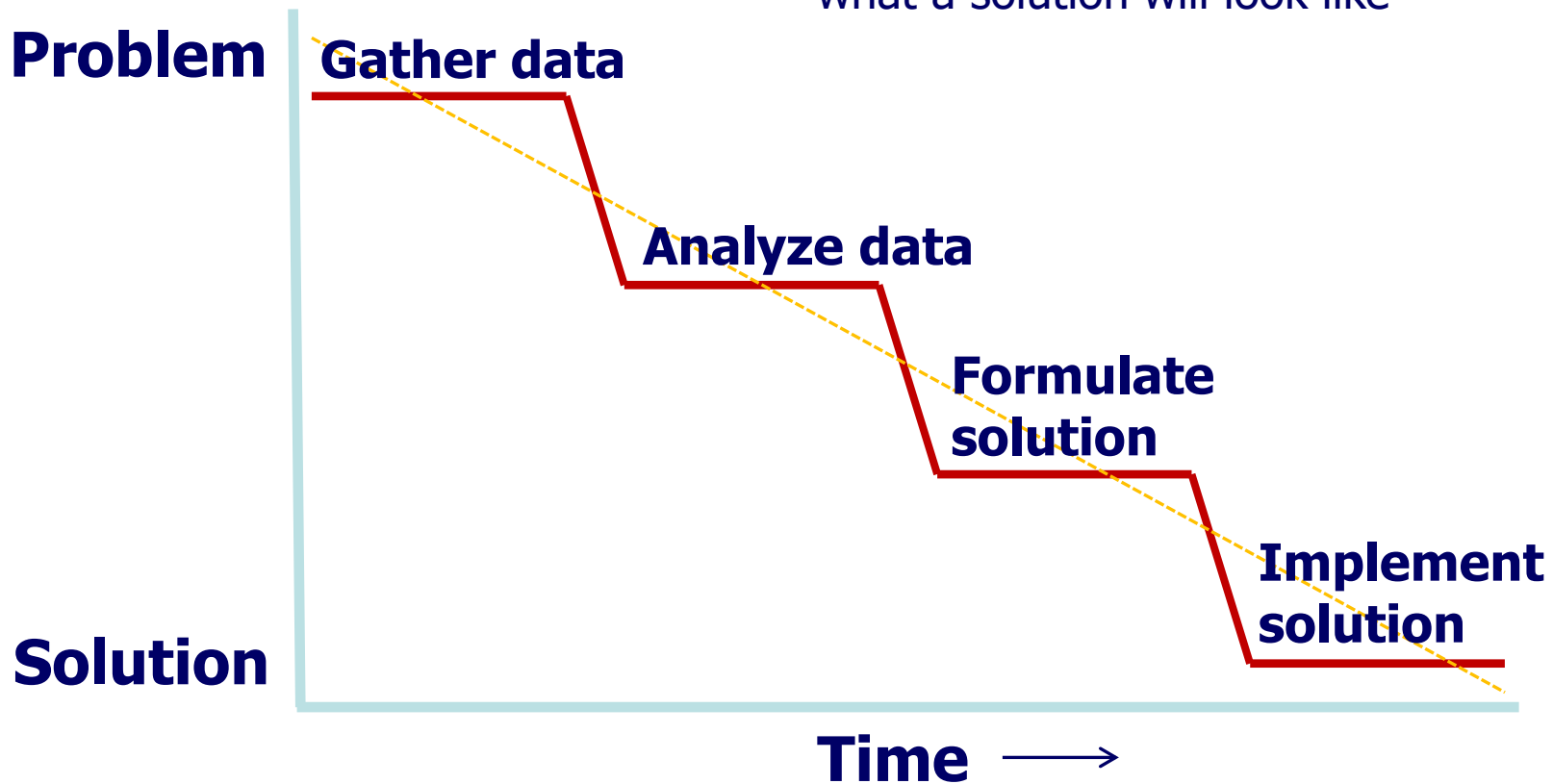
Kurtz, CF and Snowden, DJ (IBM Systems Journal 43, 3 Mar 2003)

<b>Category</b>	<b>Qualities</b>
<b>I</b>	<b>Solution knowledge exists in your domain</b>
<b>II</b>	<b>Solution knowledge in another domain</b>
<b>III</b>	<b>No solution exists. Complex, but responds consistently to same stimuli</b>
<b>IV (Wicked)</b>	<b>No solution exist. Chaotic and adaptive</b>

# Figure 1: The „waterfall“

## Opportunity-driven problem solving

The waterfall is a picture of already knowing – you already know about the problem and its domain, you know about the right process and tools to solve it, and you know what a solution will look like



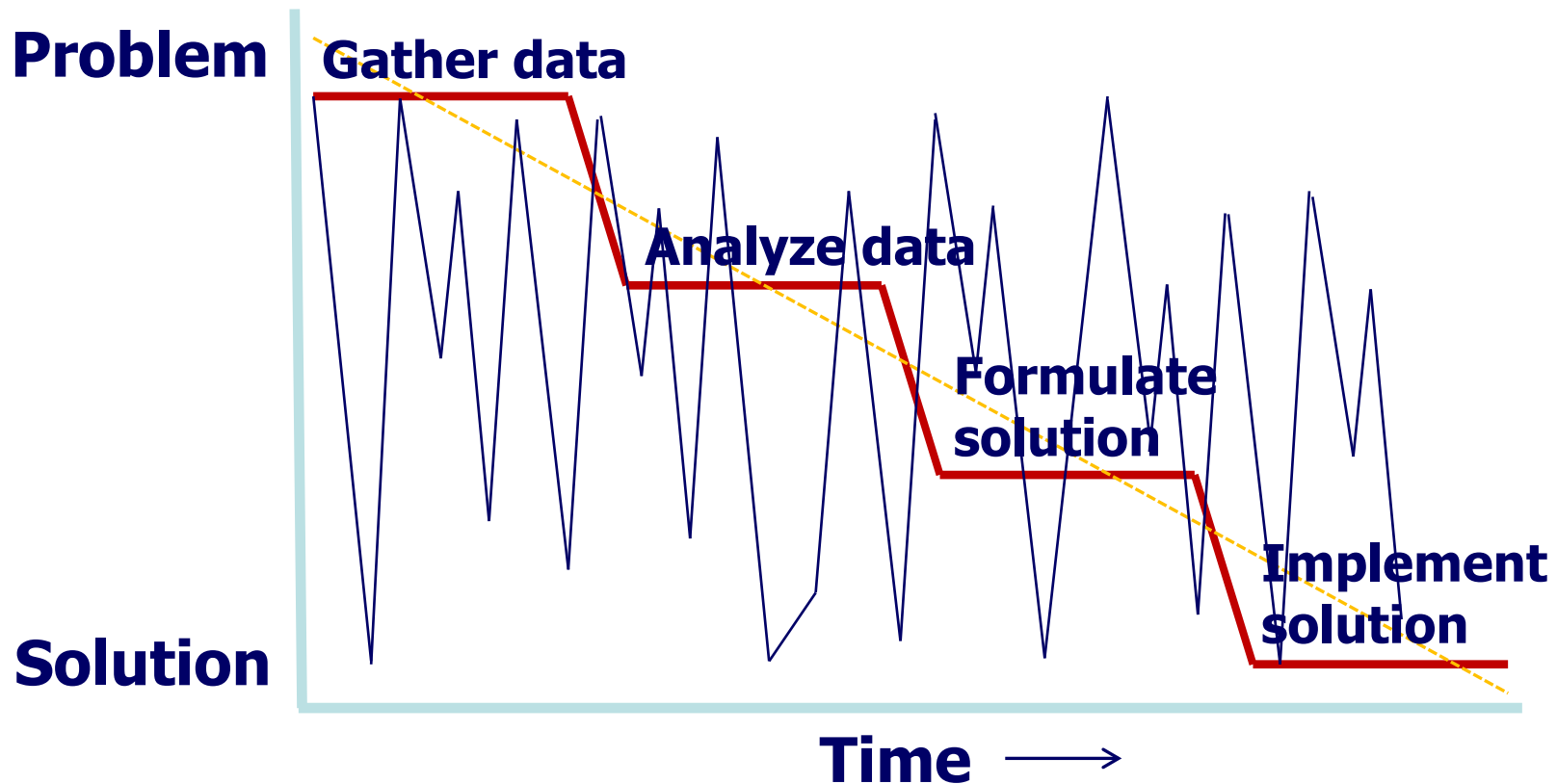
Guindon, R. (1990) "Designing the Design Process: Exploiting Opportunistic Thoughts", *Human-Computer Interaction*, Vol. 5, pp. 305-344.



## Figure 2: The „jagged“ line

### Opportunity-driven problem solving

The jagged line of opportunity-driven problem solving is a picture of *learning*



# Science deals mainly with Tame Problems

1	<i>Has a well defined and stable problem statement</i>
2	<i>Has a definite stopping point (i.e. when solution is reached)</i>
3	<i>Has a solution that can be objectively evaluated as right or wrong</i>
4	<i>Belongs to a class of similar problems that are solved in the same similar way</i>
5	<i>Has solutions that can be easily tried and abandoned</i>
6	<i>Comes with a limited set of alternative solutions</i>

# Design deals mainly with Wicked Problems

*Any problem is a nail problem if I have only a hammer*

1	You don't understand the problem until you have developed a solution	Every solution exposes new aspects of the problem
2	Wicked problems have no stopping rule	No-definitive solution
3	Solutions to wicked problems are not right or wrong	Solution quality is not objective or based on formula
4	Every wicked problem is essentially unique and novel	Solutions need to be custom designed and fitted
5	Every solution to a wicked problem is a "one-shot" operation	You can't learn about the problem without trying solutions
6	Wicked problems have no given alternative solutions	You need creativity to devise solutions, and judgment to determine which is valid

**A problem doesn't have to possess all six characteristics in order to be wicked!**

Rittel, H. W. J. & Webber, M. M. (1973) Dilemmas in a general theory of planning. *Policy Sciences*, 4, 155-169

Churchman, C. W. (1967). Wicked problems. *Management Science*, 14 (4), B-141-B-142.

# How can we cope with Wicked Problems?

## Two approaches:

### 1. *Studying the problem;*

### 2. *Taming it*

1	<i>Lock down the problem definition</i>	Describe it in a way that you can solve it or split it in a sub-problem and declare that to be a PROBLEM
2	<i>Assert that the problem is solved</i>	
3	<i>Specify objective parameters by which to measure the solution's success</i>	What is measured becomes the problem
4	<i>Cast the problem as „just like" a previous problem that has been solved</i>	Ignore or filter out evidences that do not fit
5	<i>Give up on trying to get a good solution to the problem</i>	Just follow orders, do your job
6	<i>Declare that there are just a few possible solutions, and focus on selecting one of them</i>	

# Analysis & Synthesis, Deduction & Induction

*Analysis* (reduction): Separating of any material or abstract entity into its constituent elements.

*Synthesis*: Combining of the constituent elements or separate material or abstract entities into a single or unified entity.

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*Deduction*: A form of inference; if the premises are true, the conclusion must be true, i.e., deduction preserves the truth (equivalent to analysis).

*Scientific induction*: a form of inference in which the conclusion, though supported by the premises, does not follow from them necessarily, i.e., induction does not necessarily preserve the truth (equivalent to synthesis).

<b>“Other reasoning patterns”</b>  especially traditional science  <b>&gt; analytic thought</b>	<b>Deduction</b>	what + how > ( <i>result</i> )	Known: what is observed + how it works > makes predictions of results possible
	<b>Induction</b>	what + ( <i>how</i> ) > observation	Known: what is observed + unknown: how does it work? > known: changes observed > leads to theorising, hypothesising; explaining observations
<b>Design thinking</b>  designers  <b>&gt; creative thought</b>	<b>Abduction 1</b>	( <i>what</i> ) + how > value	Known: value to create + how this can be done > unknown: what is needed?
	<b>Abduction 2</b>	( <i>what</i> ) + ( <i>how</i> ) > value	Known: value to create < unknown: what is needed? + how to get there?



**Kees DORST**  
**Deduction-Induction-Abduction**

# Deduction, Induction and Abduction

**Deduction:** major premise: All balls in the box are black  
minor premise: These balls are from the box  
conclusion: These balls are black

$A \Rightarrow B$
A
-----
B

**Induction:** case: These balls are from the box  
observation: These balls are black  
hypothesized rule: All ball in the box are black

Whenever A then B
-----
Possibly $A \Rightarrow B$

**Abduction:** rule: All balls in the box are black  
observation: These balls are black  
explanation: These balls are from the box

$A \Rightarrow B$
B
-----
Possibly A

**Deduction** reasons from causes to effects

**Induction** reasons from specific cases to general rules

**Abduction** reasons from effects to causes

# Positivistic sciences

- An assumption of linear causality; there are no effects without causes and no causes without effects. **[Causality]**
- A single, tangible reality "out there" that can be broken apart into pieces capable of being studied independently. **[Reductionism]**
- The separation of the observer from the observed. **[Objectivity]**
  - So that the results of an inquiry are essentially free from beliefs, interpretations, etc.
- What is true at one time and place will also be true at another time and place. **[Universality]**



## Science

## Design

- |                                  |       |                |
|----------------------------------|-------|----------------|
| • [ <b><i>Causality</i></b> ]    | 1-2 C | >4 Causes      |
| • [ <b><i>Reductionism</i></b> ] | yes   | no, holistic   |
| • [ <b><i>Objectivity</i></b> ]  | yes   | no, subjective |
| • [ <b><i>Universality</i></b> ] | yes   | no, contextual |

“But life is short, and truth works far and lives long...” Schopenhauer



“Time Saving Truth from Falsehood and Envy”  
François Lemoyne, 1737

**Ontological Reference**

	<b>Real Being</b>	<b>Formal Being</b>	<b>Ideal Being</b>
<b>Epistemological Method</b>	Observation of Reality	Formal proof	Belief based on intuition
<b>Inference Concept</b>	Inductive logic	Deductive logic	Value system
<b>Academic Paradigm</b>	Natural Sciences	Mathematics	Humane Sciences

# Scientific methods

**Nomothetic** research (in natural sciences and engineering): the aim is to find general causal laws to explain phenomena, theories are usually axiomatic (deductive) systems or sets of models.

**Constructive** research (in engineering and design): the solution of the problem is not only shown to exist but it is also constructed.

**Idiographic** (ideographic) research trying to provide all possible explanations of a particular case, for example in history.

## Scientific methods (cont'd)

**Action research** (in design sciences): the problem is solved by certain actions whose consequences are evaluated and new actions are specified (iterative improvement, trial and error).

**Case study** (in design sciences): an in-depth, longitudinal examination of a single instance or event, which is called a case.

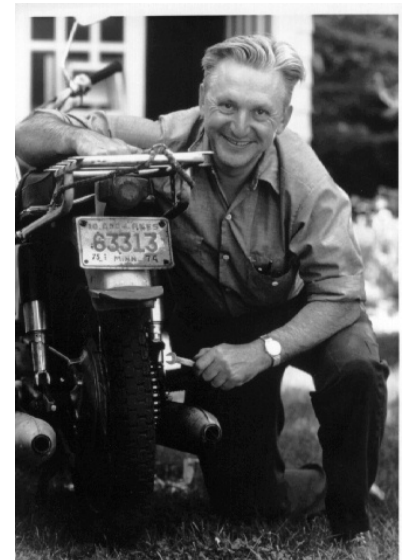
**Questionnaire study** (in social sciences): a series of questions are used for the purpose of gathering information, which is usually analyzed statistically.

# Thank you for your attention...

“Traditional scientific method has always been at the very best 20-20 hindsight. It’s good for seeing where you’ve been. It’s good for testing the truth of what you think you know, **but** it can’t tell you where you ought to go.”

Robert Pirsig, 1974

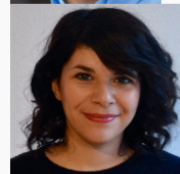
“Zen and the art of motorcycle maintenance”



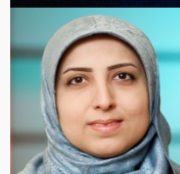
## My favourite 26 PhD students [\[BACK TO TOP\]](#)



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[PostDoc](#) at Uppsala University, Sweden



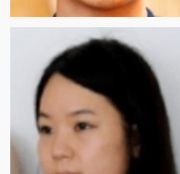
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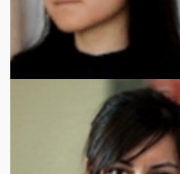
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Lecturer at College of Furniture and Industrial Design, Nanjing Forest University, China



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PostDoc Researcher at [Imperial College](#), U.K.

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**Maira BRANDAO CARVALHO (2017). [Serious games for learning.](#)**

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PostDoc Researcher at [Tilburg University](#), Netherlands

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*Awarded in 2017 with CUM LAUDE, the top 5% thesis at TU/e.*

Business Analytics Leader at [Ecopetrol](#), Colombia

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**Pongpanote GONGSOOK (2016). [Interactive diagnostic game for time perception.](#)**

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Software Engineer at [SeaChange Software Solutions B.V.](#), Eindhoven, Netherlands

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**Danu PRANANTHA (2015). [Experiments on flow and learning in games.](#)**

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Lecturer at Institut Teknologi Sepuluh Nopember, Indonesia.

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*This PhD is Roman's 2nd Doctoral Degree.*

Data Scientist at Supercrunch, Nurnberg, Germany

[2009-2012]



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*Awarded in 2011 with Bronze Medal at Malaysia Technology Expo [PDF]*

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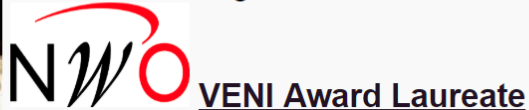


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**Starter Grant Holder**



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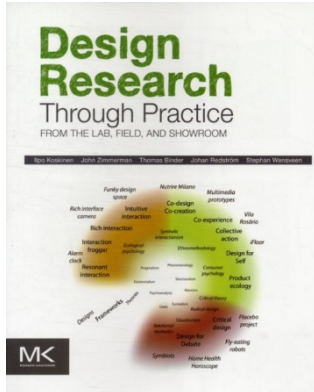


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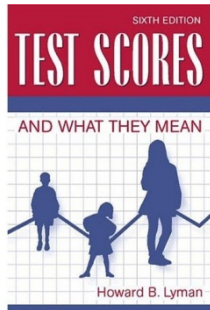


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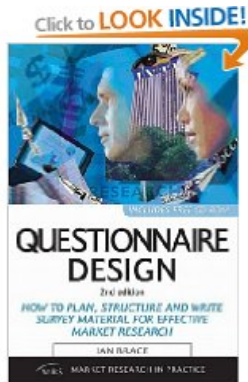


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